FALCOM Financial Services

Pillar III Disclosures Year ended 31 December 2016

March 2017

FALCOM Pillar III Disclosures 2016

Contents

1	Overview	2
2 2.1 2.2 2.3	Scope of Application Scope Group Structure Capital Transferability	3 3 4
3 3.1 3.2	Capital Structure Tier 1 and Tier 2 Capital Total Capital Base	6 7
4 4.1 4.2	Capital Adequacy Strategy and Approach for ICAAP Capital Requirements and Capital Adequacy Ratio	8
5 5.1 5.2	Risk Management Risk Management Objectives Risk Management Framework	12 12 12
6 6.1	Credit Risk Credit Risk Disclosures	13 13
7 7.1	Market Risk Capital Requirements	24 25
8 8.1	Operational Risk Risk Mitigation and Control	27 27

3.2	Capital Requirements	28
9	Liquidity Risk	29
9.1	Sources of Liquidity Risk	29
9.2	Funding and Liquidity Risk Strategy	29
9.3	Contingency Funding Plan	30

Glossary

BIA Basic Indicator Approach
CAR Capital Adequacy Ratio
CEO Chief Executive officer
CMA Capital Market Authority
CR Capital Requirement
CRM Credit Risk Mitigation
FX Foreign Exchange

ICAAP Internal Capital Adequacy Assessment Process

IT Information Technology
KSA Kingdom of Saudi Arabia
LRM Liquidity Risk Management

Net Open Position NOP Operational Risk OR Over The Counter OTC PR Prudential Rules Red Orange Green ROG Risk Weighted Assets RWA S&P Standard & Poor's Standard Approach SA Saudi Arabian Riyal SAR

USD US Dollar

1 Overview

- This disclosure requirement meets the minimum requirements for the annual market disclosure of information as referred to by the Article 68 of the Prudential Rules (PRS) (the market disclosure is hereinafter referred to as the "Pillar III Disclosure") to be published by all the Authorized persons (APs) licensed for the Dealing, Managing and/or Custody activities.
- The purpose of Pillar III Disclosure is for the market participants to assess the key pieces of information on the scope of application, capital, risk exposures, risk assessment processes, and hence the capital adequacy of the APs.
- This document has been prepared in accordance with the guidelines issued by the Capital Market Authority (CMA) of Saudi Arabia that supplements the disclosure requirements for the Pillar III Disclosure in the PRs.
- This Pillar III Disclosure comprises both the qualitative and quantitative disclosures.
- The Board of Directors of FALCOM Financial Services before its publication has approved this Pillar III Disclosure. The information presented in this Pillar III Report is not required to be, and has not been, subject to external audit.
- Comparative information for the year ended 2015 have been obtained from ICAAP pillar III disclosure document 2015.

2 Scope of Application

2.1 Scope

FALCOM Financial Services (the Company) a closed joint stock company, incorporated in Kingdom of Saudi Arabia was formed pursuant to Ministry Decree No.2631 dated 10 Ramadan 1427H (corresponding to October 3, 2006) The company commenced business on February 25,2007 in Kingdom of Saudi Arabia. The company operates under Commercial Registration No. 1010226584-dated, 4 Dhu Al Hijjah 1427H (corresponding to December 25, 2006) in Riyadh, through its four branches in the Kingdom of Saudi Arabia.

The Company obtained license number (37-06020) from the Capital Market Authority on May 27, 2006 to perform the following securities related activities:

- Act as principal and agent and provide cover
- Manage and establish mutual funds and portfolios
- Provide arranging services
- Provide advisory services
- Provide custodial services for the purposes attributable to mutual funds and management of portfolios and brokerage for international equity.

The Pillar III Disclosure Report (hereinafter referred to as "Pillar III Disclosure") is prepared and issued in accordance with the Article 68 of the Capital Market Authority (CMA) Prudential Rules (PRs). The Pillar III disclosures have been prepared to explain the basis on which the Company has prepared and disclosed capital requirements and information pertaining to the management of its risks and is in accordance with the "Suggested Format for Pillar III Disclosure" published on 15 December 2014, which sets the minimum requirements for the annual market disclosure of information as referred to by the Article 68 of the Prudential Rules (PRs).

2.2 Group Structure

FALCOM Financial Services have following subsidiaries:

Subsidiary name	Country	Ownership percentage Year 2015
Nayifat Finance Company	Saudi Arabia	75.85%
FALCOM Financial Service and Partners SAOC	Oman	99.99%
Boursa Café	Saudi Arabia	90%

Navifat Finance Company

Nayifat Finance Company ("Nayifat") was registered as a Closed Joint Stock Company under Commercial Registration ("CR") Number 1010176451 issued in Riyadh on 9 JumadThani 1431H (corresponding to 23 May 2010). In accordance with the Law of Supervision of Finance Companies, the Saudi Arabian Monetary Authority (SAMA) granted Nayifat a license to operate as a financing company.

FALCOM Financial Service and Partners SAOC

During 2008, the Company established a subsidiary in the Sultanate of Oman under the name FALCOM Financial Service and Partners SAOC (Omani closed joint stock company), in which of the Company has an ownership interest of 99.99% and the remaining 0.01% held by Company's two other shareholders resulting in an effective ownership interest of 100%. The subsidiary is registered under Commercial Registration number 1041405 dated 15 Muharram 1429H (corresponding to March 11, 2008).

Boursa Café

The Company has an investment in a subsidiary under the name of Boursa Café, which was established on 13 Safar 1430 H (corresponding to February 9, 2009), with a share capital of SR 50,000. Boursa Café is a limited liability company that aims to start and operate cafes, restaurants and hotels and buying and acquiring real estates for the benefit of the Company, as well as, managing commercial agencies. The Company owns 90% share in Boursa Café and a related party owns the remaining share. Boursa Café accounts were not consolidated, as they were insignificant to the consolidated accounts and because Boursa Café did not commence its operations yet.

2.3 Capital Transferability

During the year, the Group's Board of Directors (met on 6th November 2016) resolved to establish a holding company where some of the Group's investments will be transferred to, subject to the required approvals and legal formalities.

Restrictions by Memorandum and Articles of Association

The Board of Directors of the Company can recommend any sale or transfer of shares of the Company; however, the ownership of the company shall not change prior to approval by the Capital Market Authority of Saudi Arabia. Apart from the above, the management on transfer of shares has imposed no other restrictions.

Statutory Restriction

FALCOM Financial services Pillar III document 2016

As per Article 15-1 of the Articles of Association, the Company is required to transfer 10% of its net profit to establish and fund the statutory reserves before declaration of dividend until the amount of statutory reserves is equal to the half of the paid up capital of the Company which the Company will continue to do so. While as per the Article 176 of the Saudi Companies Law, the Company is required to transfer 10% of its net profit to establish and fund the statutory reserves before declaration of dividend until the amount of statutory reserves is equal to the 30% of the paid up capital of the Company.

Regulatory Restriction

The CMA has imposed a restriction that the Company shall continuously possess a capital base that corresponds to not less than the total of the minimum capital requirements in accordance with Chapter 4 to Chapter 16 of Part 3 of the Prudential Rules at any point in time.

3 Capital Structure

It is the company's policy to maintain a strong capital base and to utilize it efficiently throughout its activities to optimize the return to shareholders, while maintaining a prudent relationship between the capital base and the underlying risks of the business. In carrying out this policy, the Company has taken into account the supervisory requirements of the Prudential Rules.

FALCOM has a basic capital structure consisting of:

Capital Items	Details
Share capital	The share capital of FALCOM, amounting to SAR 1,050 million is fully paid and is divided into 105 million shares at a nominal value of SAR 10 per share.
Retained Earnings	This represents the accumulated undistributed profits that are available for future dividend distributions as recommended by the Board and approved by the shareholders at the Annual General Meeting or to be eventually capitalized.
Statutory Reserves	In accordance with FALCOM's Article of Association, the Company is required to transfer 10% of its net profit to establish and fund the statutory reserves before declaration of dividend until the amount of statutory reserves is equal to the half of the paid up capital of the Company which the Company will continue to do so. While as per the Article 176 of the Saudi Companies Law, the Company is required to transfer 10% of its net profit to establish and fund the statutory reserves before declaration of dividend until the amount of statutory reserves is equal to the 30% of the paid up capital of the Company.

The capital of FALCOM is composed of only Tier 1 Capital as mentioned in the below section.

3.1 Tier 1 and Tier 2 Capital

The components of Tier1 and Tier 2 capital for FALCOM as of 31 December 2016 are as follows:

Capital Base	SAR	SAR '000			
	2016	2015			
Tier 1 Capital					
Paid-up capital	1,050,000	1,050,000			

Capital Base	SAR	'000
	2016	2015
Audited retained earnings	153,275	148,600
Share premium	-	-
Reserves (other than revaluation reserves)	24,960	24,440
Tier 1 capital contribution	-	-
Deductions from Tier 1 capital	(142,073)	(163,357)
Total Tier 1 Capital	1,086,162	1,059,683
		,
Tier 2 Capital		
Subordinated loans	-	-
Cumulative preference shares	-	-
Revaluation reserves	-	-
Other deductions from Tier 2 (-)	-	-
Deduction to meet Tier 2 capital limit (-)	-	-
Total Tier 2 Capital	-	-
Total Capital Base	1,086,162	1,059,683

The Company does not have Tier 2 capital as at 31 December 2016 in its capital structure.

3.2 Total Capital Base

The total capital base of the Company net of deductions as at 31 December 2016 is SAR 1,086,162 (rounded to nearest thousand).

4 Capital Adequacy

FALCOM is adequately capitalized with respect to the minimum capital requirement of the Prudential Rules of the CMA i.e. the requirements for the minimum level of capital are fulfilled and FALCOM management ensures that adequate capital is retained at all times to support the risks the Company undertakes in the course of its business and its expansion plans. Capital Adequacy indicates the ability of FALCOM to ensure efficient utilization of capital in relation to its business requirements and growth, risk profile and shareholder returns and expectations.

Capital Adequacy indicates the ability of FALCOM to ensure efficient utilization of capital in relation to its business requirements and growth, risk profile and shareholder returns and expectations. The Company recognizes that earnings are the first line of defense against losses arising from business risks. However, since capital is vital to ensure continued solvency, the Company's objective is to maintain sufficient capital such that there is a buffer above regulatory capital adequacy requirement, in order to meet risks arising from fluctuations in asset values, business cycles, expansion and future requirements. The Company's Internal Capital Adequacy Assessment Process ("ICAAP") identifies risks that are material to its business and the capital that is required to be set aside for such risks. Since its incorporation, FALCOM's capital has increased over years by the retention of its dividends.

The Company seeks to achieve the following goals by implementing an effective capital management framework:

- Maintain sufficient capital to support overall business strategy;
- Integrate capital allocation decisions with the strategic and financial planning process;
- Enhance Board and senior management's ability to understand how much capital flexibility exists to support the overall business strategy;
- Enhance the Company's understanding on capital requirements under different economic and stress scenarios;
- Build and support linkage between risks and capital and tie performance to both of them; and
- Meet the regulatory capital adequacy ratios and have a prudent buffer.

4.1 Strategy and Approach for ICAAP

FALCOM has developed an ICAAP Policy to measure, monitor and report all material risks and adopt an efficient capital planning process to ensure sufficient capital is available to meet usual business activities as well as any unforeseen contingencies. The company will continue to hold capital to cover those risks specified by CMA (under Pillar I) and hold additional capital to cover other risks (Pillar II), supporting its business activities while ensuring a comfortable buffer is held for capital requirement.

FALCOM has established a monitoring and reporting system that allows the senior management and the Board to:

- Evaluate the level and trend of material risks and their effect on capital levels;
- Evaluate the sensitivity and reasonableness of key assumptions used in the Company's business projections;
- Determine that the Company holds sufficient capital against the various risks and is in compliance with established capital adequacy goals; and

 Assess its future capital requirements based on the Company reported risk profile and make necessary adjustments to the Company's strategic plan accordingly.

The Company's capital management is aimed at maintaining optimum level of capital, enabling it to pursue strategies that build long-term shareholder value, whilst always meeting minimum regulatory capital requirements as well as internal capital requirements calculated.

4.2 Capital Requirements and Capital Adequacy Ratio

The capital requirements for credit risk, market risks, operational risks, foreign exchange risks and commodity risk in accordance with the Prudential Rules is provided in the table below:

Exposure Class	Notes	Exposures before CRM	Net Exposures after CRM	Risk Weighted Assets	Capital Re	equirement					
	2016	2015									
Credit Risk											
		On-bal	ance Sheet Exposures								
Governments and Central Banks		-	-	-	-	-					
Administrative bodies and NPO		-	-	-	-	-					
Authorized Persons and Banks		253,018	253,018	50,604	7,085	2,999					
Corporates		19,533	19,533	139,467	19,525	19,147					
Securitization & re-securitization		-	-	-	-	-					
Margin Financing		123,948	123,948	185,922	260,29	25,821					
Other Assets*	1	1,760,900	1,760,900	5,282,723	739,581	804,850					
High risk investment*	2	243,425	243,425	857,491	120,049	113,987					
Investment funds (underlying)		-	-	-	-	17,331					
Investment funds		31,918	31,918	47,877	6,703	17,982					
Total On-Balance sheet Exposures		2,432,741	2,432,741	6,564,084	918,972	1,002,116					
		Off-balance Sheet Exposures									

Exposure Class Notes		Exposures before CRM	Net Expo			Weighted Assets	Capital Re	quirement
	•	SAR '000		•			2016	2015
OTC/Credit Derivatives		-		-		-	-	-
Repurchase agreements		-		-		-	-	-
Securities borrowing/lending		-		-		-	-	-
Commitments		-		-		-	-	-
Other off-balance sheet exposures		10,440		10,440		74,542	10,436	-
Total Off-Balance sheet Exposures		10,440		10,440		74,542	10,436	10,766*-
Total On and Off-Balance sheet Exposures		2,443,181	2,	443,181	6,638,626		929,408	1,002,116
Prohibited Exposure Risk Requirement		-		-		-	-	-
Total Credit Risk Exposures		2,443,181	2,	443,181		6,638,626	929,408	1,012,882
			Market ris	k				
		Long Posi	tion	Short Position				
Interest rate risks			-				-	
Equity price risks			369				66	543
Risks related to investment funds			-				-	
Securitization/re - securitization positions			-				-	
Excess exposure risks			-				-	
Settlement risks and counterparty risks			-				-	

Exposure Class	Notes	Exposures before CRM	Net Exposures after CRM	R	isk Weighted Assets	Capital Requirement		
		SAR '000				2016 2015		
Foreign exchange rate risks			17,899			364	354	
Commodities risks			-			-		
Total Market Risk Exposures			18,268			430	897	
		C	Operational Risk					
Operational Risk Exposure						75,784	73,610	
		Minimu	m Capital Requireme	ent				
Minimum Capital Requirements						1,005,622	1,087,389	
Surplus/(Deficit) in capital						80,540	(27,706)	
Total Capital ratio (time)						1.08	0.974	

Notes

- 1 Other assets includes Retail exposure (i.e. 1,583,918) deferred exposure, accrued income (i.e. 28,126) tangible assets (i.e. 148,791), cash or gold (i.e. 34) and other assets (i.e. 31).
- 2 **High risk investment** consist of Investment in associates (i.e. 51,342) and real estate investment (i.e. 145,600) and listed shares (i.e. 46,483)
- * As per the correspondence with CMA, off balance sheet exposure against rental agreement (next 12 months commitment) is added in to CAM 2015. As a result Capital Ratio (in times) has been restated to 0.974 (2015).

5 Risk Management

5.1 Risk Management Objectives

FALCOM assumes a variety of risks in undertaking its business activities. The risk management objective for each area of risk is to adopt the best practices available to adhere to Prudential Rules requirements i.e. to identify, capture, monitor and manage different dimensions of risk with the aim of protecting asset values and income streams. FALCOM is able to maximize returns intended to optimize the Company's shareholder return, while maintaining its risk exposure within defined parameters.

5.2 Risk Management Framework

5.2.1 Structure and Organization

The Company's senior management is responsible for understanding the nature and level of risk being taken by the Company and how this risk relates to adequate capital levels. Senior management is responsible for formulating the Company's risk appetite, strategy and approves the limit structure for different types of risks faced by the Company. The Board of Directors of the Company has overall responsibility for establishing the risk culture and ensuring that an effective risk management framework is in place. Compliance & Risk management Committee – a management committee have been established to ensure effective implementation of risk management framework across the organization. The Internal Auditor provide independent assurance that all types of risk are being measured and managed in accordance with the policies and guidelines set by the Board of Directors.

5.2.2 Risk Management Strategy

The Company's risk strategy, backed by appropriate limit structures, is expressed through Risk Management policies. These policies provide an enterprise-wide integrated risk management framework in the Company. The risk policies identify risk objectives, policies, strategies and risk governance both at the Board and the management level.

Based on the risk appetite of the Company, the Company has put in place various risk limits. The Board of Directors has approved these limits. Limit breaches, if any, are reported by the Risk Management function to the CEO and Board. The limits are reviewed and revised, when required.

6 Credit Risk

Credit risk is the risk that one party of a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The maximum exposure to credit risk is equal to the carrying amount of financial assets. The management analyses credit risk in the following categories:

- Islamic financing receivables (IFR), Margin facilities to corporate clients and retail customers both conventional and Islamic facilities
- Proprietary Investments of the Company

With respect to the margin facilities provided by the Company, a detailed policy covers the parameters that should be considered prior to the acceptance of a customer for the provision of margin facilities, rules of disbursement, different controls that need to be in place during the facility period, etc. There are stipulated minimum coverage ratios required for the disbursement of margin facilities depending on the market.

The Compliance and Risk Management Group is engaged in frequent monitoring of the different limits and controls that are in place for the provision of such facilities. In addition to the minimum coverage ratios, there are controls in terms of maximum limit per customer, tenor limits, margin calls, and various other risk controls in order to minimize the credit risk arising from margin facilities.

Margin lending decisions are based on credit scoring models and credit committee decision, developed using internal data with behavioral and historical data applied. Credit Committee reviews the approval process regularly with limit delegations from the Board. Within the company, emphasis is placed on the responsibility for making credit decisions and as such, there is a series of delegated approval limits agreed by Board or Executive Committee.

In terms of the proprietary investment portfolio, the Company invests only after performing enhanced due diligence on the investment and obtaining appropriate approvals from the Board of the Company through the Investment Committee recommendation. The approval process is very organized and sufficient care is taken while taking those investments in accordance with the Investment Policy Guidelines.

Cash and bank balances and other receivables are placed with banks having good credit ratings, and therefore are not subject to significant credit risk. Other receivables are not significant and not exposed to significant credit risk

Credit risk consumes the largest proportion of the Company's minimum capital requirement. Within the established principles and parameters, the company ensures that strict capital discipline is maintained in relation to the regulatory and economic capital requirements.

Currently, FALCOM uses the Standardized Approach prescribed under the Pillar I requirements of the CMA Prudential Rules to calculate regulatory capital for the credit risk faced by it.

6.1 Credit Risk Disclosures

6.1.1 Past Due Claims

A loan is considered past due if it is not repaid on the payment due date or maturity date.

6.1.2 Provision against Doubtful Receivables

Provisions are recognized when the company has a present legal or constructive obligation because of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of obligation can be made.

6.1.3 Impaired Assets

An assessment is made at each balance sheet date to determine whether there is objective evidence that a specific financial asset or a group of financial assets may be impaired. If such evidence exists, any impairment loss is recognized in the statement of income. For assets carried at cost, impairment is determined as difference between cost and the present value of future cash flows discounted at the current market rate of return for similar financial assets.

6.1.4 Total Gross Credit Risk Exposure

Total gross credit risk exposures broken down by major types of credit exposure is provided in table below:

					Exposu	res after l	_	Cred	it Risl	k Mitigation -	2016			2015
Risk Weights	Authorized persons and banks	Administrative bodies and		Corporates	High risk investment*	Investment fund	Investment fund (underlying)	Securitization	Real Estate	Other assets*	Off-balance sheet commitments	Total Exposure after netting and CRM	Total RWA	Total RWA
														SAR '000
0%	-		-	-	-	-	-	-	-	34	-	34	-	
20%	253,018		-	-	-	-	-	-	-	-	-	253,018	50,604	21,421
50%	-		-	-	-	-	-	-	-	-	-	-	-	-
100%	-		-	-	-	-	-	-	-	-	-	-	-	-
150%	-	-	123,948	-	46,483	31,918	-	-	-	-	-	202,349	303,524	436,673
200%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
300%	-	-	-	-	-	-	-	-	-	1,760,835	-	1,760,835	5,282,505	5,748,366
400%	-	-	-	-	196,942	-	-	-	-	-	-	196,942	787,768	814,192

					Exposu	ires after l	Netting and	Cred	lit Ris	k Mitigation -	2016			2015
Risk Weights	Authorized persons and banks	Administrative bodies and	Margin Financing	Corporates	High risk investment*	Investment fund	Investment fund (underlying)	Securitization	Real Estate	Other assets*	Off-balance sheet commitments	Total Exposure after netting and CRM	Total RWA	Total RWA
														SAR '000
500%	-	-	-	-	-	-	-	-	-	-	-	-	-	
714%	-	-	-	19,533	-	-	-	-	-	31	10,440	30,004	214,229	137,324
Average Risk Weight	50,604	-	185,922	139,466	857,493	47,877	-	-	-	5,282,726	74541.6	2,443,182	6,638,629	7,157,974
Deduction from Capital Base	-	-	-	-	-	-	(16,245)	-	-	(125,828)	-	(142,73)	-	(163,357)
	- High risk investment consist of Investment in associates (i.e. 51,342) and real estate investment (i.e. 145,600) and listed shares (i.e. 46,483)													
- Other exposure includes Retail exposure (i.e. 1,583,918) deferred exposure on accrued income (i.e. 28,126) tangible assets (i.e. 148,791), cash or gold (i.e. 34) and other assets (i.e. 31).														
	- Retail e	xposure	consist of n	nainly Nayifa	ıt investment									

6.1.5 Geographic Distribution of Credit Risk

The table below provides break-up of credit exposure in geographic areas:

		Saudi Arabia	Oman	Total
	2016			
Revenues		365,444	1,590	367,034
Other income		329,411	1,650	331,061
Expenses (Including zakat)		36,033	(60)	35,973
Net income (loss) before non-controlling interest		2,542,118	16,820	2,558,938
Total assets		1,171703	139	1,171,842

	Saudi Arabia	Oman	Total
Total Liabilities			
2015			
Revenues	355,207	1,338	356,545
Other income	24,203	3,898	28,101
Expenses (Including zakat)	313,379	3,022	316,401
Net income (loss) before non-controlling interest	66,031	2,215	68,245
Total assets	2,645,016	18,733	2,663,749
Total Liabilities	1,334,391	2,010	1,336,401

6.1.6 Residual Contractual Maturity Breakdown

	2016		
	Less than 12 months	More than 12 months	Total
			SAR'000
Cash & Cash Equivalent	253,052		253,052
Other Receivable	6,799		6,799
Due from related party	7,796		7,796
Prepaid expenses and other assets	28,126		28,126
Investments	369	275,543	275,912
Islamic financing receivables	524,454	1,064,432	1,588,886
Margin lending and Murabaha financing	123,948		123,948
Total Assets	944,544	1,339,975	2,284,519
Accounts Payable	32,137	-	32,137
Islamic bank financing	476,969	554,566	1,031,535
Provision for Zakat	93,323		93,323
Employees' termination benefits	-	14,847	14,847
Total Liabilities	602,429	569,413	1,171,842
Net	342,115	770,562	1,112,677

	2016		
	Less than 12 months	More than 12 months	Total
		·	SAR'000
	2015		
	Less than 12 months	More than 12 months	Total
			SAR'000
Cash & Cash Equivalent	107,139	-	107,139
Other Receivable	82,389	-	82,389
Due from related party	7,431	-	7,431
Prepaid expenses and other assets	21,750	-	21,750
Investments	3,393	371,106	374,499
Islamic financing receivables	444,057	1,260,873	1,704,930
Margin lending and Murabaha financing	122,957	-	122,957
Total Assets	789,116	1,631,979	2,421,095
Accounts Payable	23,255	-	23,255
Islamic bank financing	584,935	639,923	1,224,858
Provision for Zakat	73,496	-	73,496
Employees' termination benefits	-	14,792	14,792
Total Liabilities	681,686	654,715	1,336,401
Net	107,430	977,264	1,084,694

6.1.7 Past Due and Impaired Exposures

Islamic Finance Receivables that are neither past due nor impaired has a satisfactory history of repayments. Past due but not impaired balances are less than 90 days outstanding. Non-performing balances of 90 million (2015: SR 55 million) were outstanding for more than 360 days. Account receivables quality was assessed and allowance for doubtful receivables was made by FALCOM as of 31 December 2016. The collective provision as at year end were SAR 54 million (on the portfolio of SAR 1.589 billion) As compared to last year of SAR 53 million (on the portfolio of SAR 1.705 billion)

An assessment was carried out at the balance sheet date to determine whether there is any objective evidence that a specific financial asset or a group of financial assets may be impaired. A provision for impairment against available for sales investment amounting to SAR 48.6 million was recognized by the Company as of 31 December 2016.

6.1.8 Credit Risk Protection

Exposure amounts before and after credit risk protection associated with each credit quality step in regards to non-trading activities, as well as the exposure amounts that are deducted from capital are detailed in tables 6.1.8.1, 6.1.8.2 and 6.1.8.3 below:

6.1.9 Long term Ratings of Counterparties

			Long t	term Ratings of c	ounterparties			
	Credit quality step	1	2	3	4	5	6	Unrated
5 01	S&P	AAA TO AA-	A+ TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated
Exposure Class	Fitch	AAA TO AA-	A+ TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated
	Moody's	AAA TO Aa3	A1 TO A3	BAA1 TO BAA3	BA1 TO BA3	B1 TO B3	CAA1 and below	Unrated
	Capital Intelligence	AAA	AA TO A	BBB	ВВ	В	C and below	Unrated
			2016					
On and Off-balance-sheet Exposures								
Governments and Central Banks		-	-	-	-	-	-	-
Authorized Persons and Banks		-	-	-	-	-	-	-
Corporates		-	-	-	-	-	-	-
Retail		-	-	-	-	-	-	1,064,432
Investments		-	-	-	-	-	-	31,918
Securitization		-	-	-	-	-	-	-
Margin Financing		-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-
Total		-	-	-	-	-	-	1,096,350

			Long	term Ratings of c	ounterparties				
	Credit quality step	1	2	3	4	5	6	Unrated	
	S&P	AAA TO AA-	A+ TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated	
Exposure Class	Fitch	AAA TO AA-	A+ TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated	
	Moody's	AAA TO Aa3	A1 TO A3	BAA1 TO BAA3	BA1 TO BA3	B1 TO B3	CAA1 and below	Unrated	
	Capital Intelligence	AAA	AA TO A	BBB	BB	В	C and below	Unrated	
	2015								
Exposure Class			Long	term Ratings of co	ounterparties				
On and Off-balance-sheet Exposures									
Governments and Central Banks		-	-	-	-	-	-	-	
Authorized Persons and Banks		-	-	-	-	-	-	-	
Corporates		-	-	-	-	-	-	5,219	
Retail		-	-	-	-	-	-	1,255,654	
Investments		-	-	-	-	-	-	85,629	
Securitization		-	-	-	-	-	-	-	
Margin Financing		-	-	-	-	-	-	-	
Other Assets		-	-	-	-	-	-	-	
Total		-	-	-	-	-	-	1,346,502	

6.1.9.1 Short term Ratings of Counterparties

		Shor	t term Ratings of co	ounterparties		
	Credit quality step	1	2	3	4	Unrated
Evenesure Class	S&P	A-1+, A-1	A-2	A-3	Below A-3	Unrated
Exposure Class	Fitch	F1+, F1	F2	F3	Below F3	Unrated
	Moody's	P-1	P-2	P-3	Not Prime	Unrated
	Capital Intelligence	A1	A2	А3	Below A3	Unrated
		2016				
On and Off-balance-sheet Exposures						
Governments and Central Banks		-	-	-	-	-
Authorized Persons and Banks		253,018 *	-	-	-	-
Corporates		-	-	-	-	19,533
Retail		-	-	-	-	519,486
Investments		-	-	-	-	-
Securitization		-	-	-	-	-
Margin Financing		-	-	-	-	123,948
Other Assets						
Total		253,018	-	-	-	662,967
Exposure Class		Shor	t term Ratings of co	ounterparties		
		2015				
On and Off-balance-sheet Exposures						
Governments and Central Banks		-	-	-	-	-
Authorized Persons and Banks		107,106 *	-	-	-	-
Corporates		-	-	-	-	13,935

		Short	term Ratings of co	ounterparties		
	Credit quality step	1	2	3	4	Unrated
5 01	S&P	A-1+, A-1	A-2	A-3	Below A-3	Unrated
Exposure Class	Fitch	F1+, F1	F2	F3	Below F3	Unrated
	Moody's	P-1	P-2	P-3	Not Prime	Unrated
	Capital Intelligence	A1	A2	А3	Below A3	Unrated
Retail		-	-	-	-	518,995
Investments		-	-	-	-	-
Securitization		-	-	-	-	-
Margin Financing		-	-	-	-	122,957
Other Assets						
Total		107,106	-	-	-	655,887
* Placed with banks having good credit ra	tings					

6.1.9.2 Credit Risk Mitigation Exposure

FALCOM credit risk exposure comprises mainly of Islamic Financing Receivables (IFR), placements with local banks and account receivables. Details of the exposure covered by collateral is provided in table below:

Exposure Class	Notes	Exposures before CRM	Exposures covered by Guarantees/ Credit derivatives	Exposures covered by Financial Collateral	Exposures covered by Netting Agreement	Exposures covered by other eligible collaterals		sures CRM
							2016	2015
								SAR '000
On-balance Sheet Exposures								
Governments and Central Banks		-	-	-	-	-	-	-
Administrative bodies and NPO		-	-	-	-	-	-	-

Exposure Class	Notes	Exposures before CRM	Exposures covered by Guarantees/ Credit derivatives	Exposures covered by Financial Collateral	Exposures covered by Netting Agreement	Exposures covered by other eligible collaterals		sures CRM
							2016	2015
								SAR '000
Authorized Persons and Banks		253,108	-	-	-	-	253,108	107,106
Corporates		19,533	-	-	-	-	19,533	19,154
Securitization		-	-	-	-	-	-	-
Margin Financing		123,948	-	-	-	-	123,948	122,957
Other Assets*	1	1,760,900	-	-	-	-	1,760,900	1,916,234
High risk investment	2	243,425	-	-	-	-	243,425	203,548
Investment funds (underlying)		-	-	-	-	-	-	82,529
Investment funds		31,918	-	-	-	-	31,918	85,629
Total On-Balance sheet Exposures		2,432,741	-	-	-	-	2,432,741	2,537,157
Off-balance Sheet Exposures		-	-	-	-	-	-	-
OTC/Credit Derivatives		-	-	-	-	-	-	-
Repurchase agreements		-	-	-	-	-	-	-
Securities borrowing/lending		-	-	-	-	-	-	-
Commitments		-	-	-	-	-	-	-
Other off-balance sheet exposures		10,440	-	-	-	-	10,440	-
Total Off-Balance sheet Exposures		10440	-	-	-	-	10440	-
Total On and Off-Balance sheet Exposures		2,443,181	-	-	-	-	2,443,181	2,537,157

High risk investment consist of Investment in associates (i.e. 51,342) and real estate investment (i.e. 145,600) and listed shares (i.e. 46,483)

Other exposure includes Retail exposure (i.e. 1,583,918) deferred exposure on accrued income (i.e. 28,126) tangible assets (i.e. 148,791), cash or gold (i.e. 34) and other assets (i.e.

Exposure Class	Notes	Exposures before CRM	Exposures covered by Guarantees/ Credit derivatives	Exposures covered by Financial Collateral	Exposures covered by Netting Agreement	Exposures covered by other eligible collaterals		osures CRM
							2016	2015
								SAR '000
- Retail exposure consist of mainly Nay	rifat investi	ment.						

Off-Balance Sheet Disclosure

Credit Risk	Principal Amount	Credit Equivalent Amount	Risk Weight	ed Assets
			2016	2015
				SAR '000
Off-balance Sheet Exposures				
Other off-balance sheet exposures	10,440	10,440	74,542	76,869*
Security Pledging	-	-	-	-
Exposure in the form of commitments – Letter of Guarantee	-	-	-	-
Total Off-Balance sheet Exposures	10,440	10,440	74,542	76,869

^{*} As per the correspondence with CMA, off balance sheet exposure against rental agreement (next 12 months commitment) is added in to CAM 2015. As a result Capital Ratio (in times) has been restated to 0.974 (2015).

7 Market Risk

Market risk is the potential of losses in earnings or an adverse change in the value of FALCOM's assets and liabilities in response to changes in their respective market prices.

For the Company, market risk may arise from movements in equity price, interest rate risk, foreign exchange rates, credit spread risk, underwriting risk, commodity risk, settlement risk, commission rates and foreign exchange markets or equity markets. A single transaction or financial product may be subject to any number of these risks. The Company has very little market risk given that it does not operate an active trading book. It invests its excess cash in carefully analyzed and selected investment after appropriate due diligence and investment committee recommendations.

Interest Rate Risk

The risk that a movement in interest rates will affect the profitability of the Company. Interest rate risk arises principally from mismatches between the future yield on assets such as margin loans and their respective funding costs, because of changes in interest rates.

In order to manage interest rate risk, the pricing of margin loans are carefully performed taking into account the funding costs in order to minimize the mismatch in interest rate spreads. Risk monitoring is done on a periodic basis to assess this risk and to manage it effectively. The Company does not engage in any hedging techniques to minimize interest rate risk.

Foreign Exchange Risk

The risk that the value of a financial investment will fluctuate due to change in foreign exchange rates. Currency or foreign exchange risk arises from an open position, either long or short, in a foreign currency, creating exposure to a change in the relevant exchange rate. This may arise from holding of assets in one currency funded by liabilities in another currency, or from a spot or forward foreign exchange trade, currency swap, currency future or currency option which is not matched with an offsetting contract.

Equity Risk

The sensitivity of financial products to the changes in equity prices. Equity risk arises from holding open positions, either long or short, in equities or equity based instruments, thereby creating exposure to a change in the market price of the equity or equity instrument. This exposure may arise from holding actual equities, from an equity derivative, or from an index arbitrage. In addition to Company performance expectations, equity prices are also susceptible to general economic data and sector performance expectations.

The Group is exposed to market risk with respect to its investments. The Group limits market risks by diversification of its investments and monitoring continuously the developments in the stock and international funds markets. In addition, the key factors that affect the stock and bond market movements are monitored including analysis of the operational and financial performance of investees.

Price Risk

The risk that the value of a financial instrument will fluctuate because of changes in market prices, whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all instruments traded in the market.

Fair Value

The amount for which an asset could be exchanged or a liability settled between knowledgeable willing parties in an arm's length transaction. As the Group's and subsidiary's financial instruments are compiled under the historical cost convention, except for investments at fair value, differences can arise between the book values and the fair value estimates. Management believes that the fair values of the financial assets and liabilities are not materially different from their carrying values.

The monitoring and control of market risk is handled by ensuring market risk exposures are measured in accordance with defined policies and reported against prescribed control limits. The Company will use a combination of limits to control its market risk exposures.

7.1 Capital Requirements

7.1.1 Trading Book activities

Risk	Expos	sure	Capital Requirement		
			2016	2015	
				SAR '000	
	Net long	Net Short			
Interest Rate Risk	-	-	-	-	
Equity Price Risk	369	-	66	543	
Investment Fund Risks					
Securitisation/Re-securitisation positions	-	-	-		
Excess exposure risk; and	-	-	-		
Settlement Risk	-	-	-		
Counterparty risk	_	-	-		
Total Capital Requirement			66	543	

7.1.2 Business Activities

Risk	Position Subject to	Capital Charge	Capital Requirements			
			2016	2015		
					SAR '000	
	Net long	Net Short				
Foreign Exchange Rate Risk	17,899	-	364	354		
Commodity Risk	-	-	-			
Total Capital Requirement			364	354		

8 Operational Risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition excludes reputational and strategic risk.

Currently, FALCOM uses the capital calculated under the Basic Indicator Approach (BIA) as well as expenditure based approach (whichever is higher) for calculating its internal capital requirement for operational risk. The Company has established guidelines which have been classified into major factors that give rise to the operational risk including people risk, process risk, system risk and external events and manage them accordingly.

In order to manage the operational risks within the Company, FALCOM operates a 'three line of defense' model as indicated below:

- The first line of defense is business line management. It has the primary responsibility for the identification, management and mitigation of the risks associated with the products and processed of its business. It engages in regular testing and certification of the adequacy and effectiveness of controls and compliance with the company's policies and procedures.
- The second line of defense is the company's Compliance & Risk Management Group. This group is responsible for identifying the potential sources of risks that can arise because of the differing business lines and support functions in the Company. It is also responsible for the preparation and maintenance of risk and control tests that have to be in place in order to mitigate the identified risks.
- The third line of defense is Audit. The Company's internal audit is responsible for assessing compliance with the policies, regulations and for providing independent evaluation of the adequacy and effectiveness of the compliance and risk control framework. The Internal Auditor reports to the Board Audit Committee.

In addition, to the above framework, it has been the Company's practice to document detailed policies and procedures, for all business lines and functions within the Company, which shall detail the ways in which things should be carried out to achieve the objectives of the function with minimal errors. The Company's policies and procedures are regularly reviewed by the management and approved by the Board of Directors. Formal reporting is done to keep the top management apprised of the state of risks within the Company.

8.1 Risk Mitigation and Control

The business units/support functions, in consultation with the Compliance & Risk Management Group, determine all material operational risks and decide whether to use appropriate procedures to control and/or mitigate the risks, or accept the risks. For those risks that cannot be controlled, the Company will decide whether to accept these risks, reduce the level of business activity involved, transfer the risk outside the Company or withdraw from the associated activity completely, after consulting the CEO.

The Company has developed Control Risk Self-Assessment framework and going forward, the Company will carry out a Control Risk and Self-Assessment ("CRSA") exercise to identify its major operational risks and assess the likelihood of occurrence as well as severity of each risk.

8.2 Capital Requirements

The Company based its internal capital requirement for operational risk on the Basic Indicator Approach as it provides higher capital charge than capital charge under Expenditure based approach. The capital requirement was assessed at 75,784 SAR in thousands.

8.2.1 Basic Indicator Approach

Operational Risk	Gross Operating Income		Average Gross	Risk Capital	Capital Requirement		
	2014	2015	2016	Operating Income	Charge	oapitai rtoquii omoni	
						2016	2015
	SAR'000			%	SAR'000		
Basic Indicator Approach	350,597	356,545	363,236	356,793	15	53,519	45,632

8.2.2 Expenditure Based Approach

Operational Risk	Overhead Expenses (Year-1)	Average Gross Operating Income	Risk Capital Charge	Capital Requirement	
				2016	2015
	SAR'000	%	SAR'000		
Expenditure Based Approach	303,137	N/A	25	75,784	73,610

9 Liquidity Risk

Liquidity risk is the risk of not having available sufficient resources to enable it to meet its obligations as they fall due or can only secure such resources at excessive cost. The two aspects of liquidity are asset liquidity and funding liquidity.

- Funding liquidity risk arises when the necessary liquidity to fund obligations cannot be obtained at the expected terms and when required.
- Asset liquidity (or market liquidity) risk arises when the assets cannot be disposed or transferred into cash without affecting the liquidity of the asset or incurring significant losses.

The company has a liquidity risk policy that aims to describe the policies and guidelines through which it manages its cash flow mismatches.

FALCOM pursues a policy of maintaining a high level of liquidity through active and prudent management of assets and liabilities. Since FALCOM has, limited or insignificant liabilities and the majority of assets are placed with the Financial Institutions for short term. FALCOM does not have significant exposure to liquidity risk. FALCOM monitors its cash flow movements for day-to-day management.

When it comes to funding liquidity risk, the Company monitors the liquidity position of the company regularly to meet any commitments in a timely manner. The Company also carries out stress testing to assess the worst-case scenario in terms of liquidity crisis with a view to assess the company's ability to maintain an adequate capital position in such a scenario.

9.1 Sources of Liquidity Risk

The sources of liquidity risk can broadly be categorized in the following:

- Funding Risk Risk of inability to fund net outflows due to unanticipated withdrawal of capital or deposits;
- Call Risk Risk of crystallization of a contingent liability; and
- Event Risk Risk of rating downgrades or other negative public news leading to a loss of market confidence in the Company.

9.2 Funding and Liquidity Risk Strategy

The company monitors the following on a periodic basis as agreed by the management to assess the liquidity risk:

- Surplus/deficit in availability of funding in order to assess the ability to meet commitments.
- Residual contractual mismatch –in order to assess the mismatch in maturity of assets and liabilities.

The Company collates the projected cash flow and liquidity profiles of its financial assets and liability. It maintains a portfolio of short-term liquid assets to cover requirements, largely consisting of certain liquid placements with financial institutions. The Finance Department is responsible for the day-to-day

FALCOM Financial services Pillar III document 2016

liquidity management process of the Company. Based on the budgeted cash flows and investment commitments, the finance department tracks the immediate liquidity needs of the Company on a frequent basis.

The company will establish a contingency liquidity plan to meet urgent liquidity requirements in stressed conditions that will address how funding liquidity will be managed if either the specific financial conditions were to decline or broader conditions created a liquidity problem. The plan will be reviewed and updated regularly.

9.2.1 Stress Testing

FALCOM's ICAAP policy includes set of scenarios and assumptions that are used on an annual basis to measure liquidity risk over one year time horizon. Stress testing is an evolutional process that is constantly reviewed and refined through time to capture the experiences of volatile markets.

The stress testing assumptions are updated on periodic basis. It is then be reviewed by Compliance and Risk management Group along with CFO and approved by CEO before being reported and approved by the Board.

9.3 Contingency Funding Plan

In case of liquidity stress, management has under liquidity plan to control margin lending financing and in case of severe condition, management may opt to use the Murabaha fund to place it in FALCOM.

9.3.1 Liquidity Ratio

FALCOM has demonstrated strong liquidity position during 2015. As at 31 December 2015, the liquidity ratio (Current Assets/ Current Liabilities) was 1.56 times (SAR 944,544,000/ SAR 602,429,000), (2015: 1.15 times).

End of Document